# Department Culture & Climate

Matthew McDermott August 23, 2019



#### **Outline**

- 1. Why we should work towards a healthy community
- 2. How to develop your relationships with:
  - a. Students
  - b. Faculty
  - c. Staff
- 3. Helpful resources



## It used to be all about getting here...



#### So... what now?

#### The transition to graduate school is not easy

How Undergraduate and Graduate School are different

Gwen Pearson on June 12, 2011

Since I got so many questions, I thought I would pontificate longer on the graduate school question, and turn it into a : March 9, 2011 by Prof. Hacker of posts. Let's start with the decision to go to graduate sch and how graduate study is very different from being an undergraduate.

Several jobs ago, I wrote up a chart that laid out how



Dawn of the Grad: Rules for Surviving the Zombie Apocalypse and Your First Year at Grad School



- @jbj]

This is a guest post by Katy Meyers, a graduate student in the department of anthropology at Michigan State University. She also writes regularly on bioarchaeology and mortuary archaeology news at her site

www.bonesdontlie.com (Twitter: bonesdonotlie. -

THE CHRONICLE OF HIGHER EDUCATION



FEATURED: How to Make Your Teaching More Inclusive The Campus as City The Challenge of Leading Today's Colleges

#### What I Learned About Surviving **Graduate School**







## What's different about graduate school?

#### Undergraduate

- 4 years of coursework
- You are measured by GPA
- More indirect interaction with faculty
- You have to finance your education
- You compete against your peers
- You learn what is already known

#### Graduate

- Only 1-2 years of coursework
- You are measured more by your research contributions
- Direct interaction with faculty
- Financial support is generally provided
- It's in your interest to be supportive (and less competitive) with your peers
- You learn to create new knowledge



What's different about graduate school? (cont.)

Your <u>self-worth</u> should not be defined by your undergraduate definition of "success"



Essay 1771

#### The importance of stupidity in scientific research

#### Martin A. Schwartz

Department of Microbiology, UVA Health System, University of Virginia, Charlottesville, VA 22908, USA e-mail: maschwartz@virginia.edu

Accepted 9 April 2008 Journal of Cell Science 121, 1771 Published by The Company of Biologists 2008 doi:10.1242/ics.033340

I recently saw an old friend for the first time in many years. We had been Ph.D. students at the same time, both studying science, atthough in different page. She later dropped out of graduate school.

I'd like to suggest that our Ph.D. programs often do students a disservice in two ways. First, I don't think students are made to

## "The more comfortable we become with being stupid, the deeper we will wade into the unknown and the more likely we are to make big discoveries"

i had modelli of her as one of the originest people I knew and

Aumittedry, science is made natural by competition for grants and

me. I kept thinking about it; sometime the next day, it hit me. Science makes me feel stupid too. It's just that I've gotten used to it. So used to it, in fact, that I actively seek out new opportunities to feel stupid. I wouldn't know what to do without that feeling. I even think it's supposed to be this way. Let me explain.

For almost all of us, one of the reasons that we liked science in high school and college is that we were good at it. That can't be the only reason – fascination with understanding the physical world and an emotional need to discover new things has to enter into it too. But high-school and college science means taking courses, and doing well in courses means getting the right answers on tests. If you know those answers, you do well and get to feel smart.

A Ph.D., in which you have to do a research project, is a whole different thing. For me, it was a daunting task. How could I possibly

research is intrinsically hard and changing departmental, institutional or national policies will not succeed in lessening its intrinsic difficulty.

Second, we don't do a good enough job of teaching our students how to be productively stupid – that is, if we don't feel stupid it means we're not really trying. I'm not talking about 'relative stupidity', in which the other students in the class actually read the material, think about it and ace the exam, whereas you don't. I'm also not talking about bright people who might be working in areas that don't match their talents. Science involves confronting our 'absolute stupidity'. That kind of stupidity is an existential fact, inherent in our efforts to push our way into the unknown. Preliminary and thesis exams have the right idea when the faculty committee pushes until the student starts getting the answers wrong



## Imposter syndrome is very real in graduate school

"Psychological phenomenon where one struggles to internalize and own their successes"

#### Watch for these thoughts/behaviors:

- Feeling like you need to know every piece of information before starting a project
- Setting extremely high expectations, trying to achieve all 100%
- Things used to come to you easily, but now they don't
- You think asking for help is a sign of weakness; you need to succeed alone
- You believe you have to work harder than others to "prove" yourself



## Why each of us needs support

There is <u>always</u> **Daily life**: reading/writing, You are your own main experiments, etc. on your own more work to do source of stress Grad school can be very isolating



#### How to develop your support network

- First: realize that most people are having similar struggles as you
- Many times you have to make the first effort to reach out



## How to develop your support network (cont.)

- 1) Be aware of your resources (friends, family, counselors, etc.)
- Take the first steps early on to get connected, establish healthy routines, and find grounding
- Observe your own thoughts, emotions, behaviors, feelings → seek support from your network when needed and don't bottle these internally
- 4) Make a conscious effort to provide support for others in your network when you are capable



#### Your community of fellow students

## **MSE Graduate Student Demographics (Spring 2019)**

- 120 graduate students
- 32% female, 68% male
- Underrepresented Minority (URM): 12.5%
- International: 51%

#### **UC Berkeley (Spring 2016)**

10,279 enrolled graduate students

46% are women

11% are from underrepresented groups\*

51% are doctoral students

24% are international/non-domestic



## Working towards an inclusive community

We must be aware of how our biases influence the MSE community:

- Gender & sexual identification
- Race/ethnicity
- Social class
- Age
- Religion
- Disability
- Language
- Nationality
- Etc.

It's the unconscious biases that we especially need to watch out for



## Working towards an inclusive community (cont.)

- Our department is relatively small
- It's quite possible to meet and get to know almost everyone
- We need to each make an effort to include and welcome others in MSE activities
  - Study groups
  - Social events (happy hours, dinners, etc.)
  - Grad student organizations (GSC, etc.)
  - Intramural sports

An inclusive community benefits everyone



#### **Shared Spaces**

Please respect our spaces and the people who use them!

→ Clean up after yourself, be considerate of noise, etc.





**HMMB** Lobby

HMMB Grad Student Bay

#### Your faculty community

Kevin E. Healy

Professor of Engineering



Assistant Professor of Materials Science & Engineering



Professor of Materials Science & Engineering



Professor of Materials Science & Engineering



Ramamoorthy Ramesh Professor of Materials Science & Engineering and Physics Purnendu Chatterjee Endowed Chair in Energy Technologies Associate Lab Director for Energy Technologies, LBNL



Professor of Materials Science & Engineering and Chemistry





Professor of Materials Science & Engineering Donald H. MacLaughlin Professor of Mineral Engineering Vice Provost for Graduate Students and Dean of the Graduate Division



Phillip Messersmith Professor of Materials Science & Engineering and Bioengineering Class of 1941 WWII Memorial Chair



Robert O. Ritchie Professor of Materials Science & Engineering and Mechanical Engineering H. T. & Jessie Chua Distinguished Professor of Engineering



Assistant Professor of Materials Science & Engineering



Department Chair



Professor of Materials Science & EngineeringVice Chancellor for Equity and



Professor of Materials Science and EngineeringFacility Director, National Center for Electron Microscopy, LBNL



Assistant Professor of Materials Science & Engineering



Associate Professor of Materials Science & Engineering



Professor of Materials Science & Engineering



Professor of Materials Science & Engineering and Bioengineering Jan Fandrianto

Professor of Chemistry and Materials Science & Engineering Samsung Chair in Nanoscience and Nanotechnology Research





Adjunct Professor of Materials Science & Engineering



Adjunct Associate Professor of Materials Science & Engineering



Adjunct Professor of Materials Science & Engineering





Lecturer of Materials Science & Engineering



Professor of Physics, Materials Science & Engineering, and Public Policy Chancelor Emeritus



Professor of Physics and Materials Science & EngineeringDean of Mathematical and Physical Sciences







#### MSE Faculty Committees

https://www.mse.berkeley.edu/resources/committees





## MSE Faculty Committees (cont.)

**Department Chair:** Daryl Chrzan

Head Graduate Advisor: Jie Yao

(Will be updated for Fall 2019)

Graduate Major Field Advisor: Zakaria Al Balushi

Graduate Academic Affairs/Curriculum Chair: Rob Ritchie

**Graduate Admissions/Fellowship Chair: ?** 

**Equity Advisor**: Kristin Persson



## Communicating with your advisor(s)









WWW.PHDCOMICS.COM



## Communicating with your advisor(s) (cont.)

- Remember, the student-advisor relationship should be symbiotic
- Each advisor has a different degree of involvement and method of interaction
- Keeping them updated helps both of you!



#### What if your advisor is a bad fit?

- Because of scientific reasons?
- Because of work-life balance reasons?
- Because of personal reasons?
- Because an incident happened?

It is entirely possible to change advisors



Talk to your major field advisor!

## Work-life balance: what does the first semester typically look like?

- Meeting the members of your group
- Learning about your group's research
- Acclimating to Berkeley
- Two (or three) classes
- Completing safety trainings, tutorials, workshops
- Studying for the preliminary exam
- Getting involved in clubs, hobbies, etc.
- First exploration of your research topic(s)





#### Work-life balance: after preliminary exam

- During the semester: 50% time on research,
   50% on classes/other work
  - Summer: 100% time on research
- You should **not** be expected to work more than 40 hours per week (nor every weekend) as a PhD student
- You should advocate for a healthy 2 weeks of vacation + federal holidays





**DO** take time off. "Grad school is a marathon, not a sprint"

## Your staff community

<u>Catalina Estrada:</u> Department Manager: Administrative Management, Financial Oversight, Academic Personnel – faculty appointments

<u>Ariana Castro:</u> Student Services Advisor (MSE and AS&T): Advisor for Graduate Students, Admissions, Fellowships, Course Scheduling, and ABET Accreditation

<u>Mayra De La Cruz:</u> Undergraduate Student Services Advisor: Advisor for Undergraduate Students, Course Scheduling, and Finances

<u>Daisy Hernandez:</u> External Relations Specialist: Chair's Assistant, Development, Seminar, Events Coordinator and Website Updates

<u>Chris Kumai:</u> Principal Development Engineer, Lecturer, Instructional labs, Department Safety Coordinator



**Jennifer Teverbaugh:** HMMB Building Manager, Keys

#### Your staff community (cont.)

The MSE staff are an amazing group of people (210 HMMB: open door policy!)

They are here to answer your questions and help you. In general:

Academic needs: Ariana Castro

Building needs: Jennifer Teverbaugh

Safety needs: Chris Kumai

Beyond these: Catalina Estrada, Daryl Chrzan



#### **MSE Graduate Student Manual**



## AND ENGINEERING

#### **GRADUATE MANUAL**

COLLEGE OF ENGINEERING
UNIVERSITY OF CALIFORNIA AT BERKELEY
January 5, 2018



https://www.mse.berkeley.edu/wp-content/uploads/MSE-Grad-Manual-2018-1-5-18.pdf

#### **Ombuds Office**

Unbiased, confidential feedback for nearly any academic/administrative issue



#### Division of Student Affairs

ACCESS - SERVICE - ENGAGEMENT

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Tips, Tools, & Techniques

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## Ombuds Office for Students & Postdoctoral Appointees

The Ombuds Office can be your first step, your last resort, or anything in between. If you wish assistance sorting through a campus-related conflict or concern, please contact us. The Ombudsperson will listen to your concerns, serve as a sounding board, discuss your options with you, and help you get a new perspective and determine the next steps to take. The office is strictly confidential and no one will know you have spoken with us unless you wish them to. The only

exception to this confidentiality is where there appears to be imminent risk of serious harm or danger.

#### **How the Ombudsperson Helps**

You may contact the Ombuds Office at any time during a conflict if you want assistance sorting through the situation. The Ombudsperson will listen, help you come up with next steps, and discuss other resources that might be helpful.

#### The Ombudsperson DOES:

- · Listen impartially and provide unbiased feedback
- Provide a confidential place to discuss complaints and consider options
- Refer students and postdocs to appropriate campus services and resources
- · Assist with problem-solving to minimize the escalation of conflict
- · Assist people in conflict to develop mutually acceptable outcomes
- Encourage and empower students and postdocs to find their own solutions to problems and concerns
- · Coach individuals on how to communicate their concerns non-defensively





https://sa.berkeley.edu/ombuds

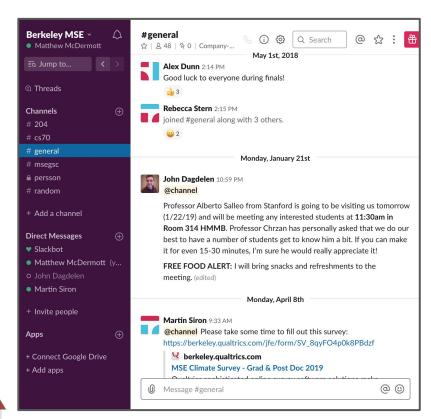
#### Social Media Resources

Facebook:
Berkeley MSE
Grad Students
Group





#### Social Media Resources (cont.)



#### Slack Berkeley MSE

berkeleymse.slack.com



#### Social Media Resources (cont.)

Make a group with your cohort:)







#### MSE Graduate Student Email List

msegrads06@lists.berkeley.edu

\*\*Emails go to all current MSE graduate students (PhD, MS, MEng)\*\*



## Helpful articles for getting through your PhD

- 1. "Survival Guide to PhD" (Andrej Karpathy): <a href="http://karpathy.github.io/2016/09/07/phd/">http://karpathy.github.io/2016/09/07/phd/</a>
- 2. "How Undergraduate and Graduate School are Different": <a href="https://membracid.wordpress.com/2011/06/12/how-undergraduate-and-graduate-school-are-different/">https://membracid.wordpress.com/2011/06/12/how-undergraduate-and-graduate-and-graduate-school-are-different/</a>
- 3. "So long, and thanks for the Ph.D!" <a href="https://www.cs.unc.edu/~azuma/hitch4.html">https://www.cs.unc.edu/~azuma/hitch4.html</a>
- 4. "PhD Survival Guide" <a href="https://www.ncbi.nlm.nih.gov/pmc/articles/PMC3323140/">https://www.ncbi.nlm.nih.gov/pmc/articles/PMC3323140/</a>

